

Norfolk Island Airport Pavement Resurfacing

Project Questions and Answers

What are the conditions attached to the permit approving construction of the temporary groyne in Ball Bay?

The Permit and attached conditions can be viewed in the Related Documents section of the Airport Resurfacing Project webpage.

All queries relating to the permit please contact: marineparks@environment.gov.au

Is there an estimated cost for this Project and an estimated cost of overrun allowance in the Project Budget?

The Commonwealth Government has committed \$43 million dollars in funding for the Project, with the remaining funds to be provided by the Norfolk Island Regional Council.

The estimated cost of the project, and the likely financial commitment required by Council, is still to be finalised. Council has an internal Project cost forecast which includes estimates for components of the Project scope of works, notably biosecurity requirements that are still to be finalised by Boral. The requirement for Boral to confirm scope of work cost components, post acceptance of the tender, is not unusual practice in projects of this type, and has been accounted for in the contract. Council will release details of the estimated total cost of the project once confirmation has been received from Boral on these outstanding items.

It must also be noted in Projects of this size and complexity that while work on the Project is being undertaken, there will be occasions when the scope of works may change, due to things like unforeseen acts of nature, such as a cyclone, or suppliers being delayed from delivering or completing tasks. In these cases, a variation to the project time frame and/or cost may be required. Variations need to be agreed to by both Boral and the Council and may impact on the ultimate final cost of the project.

What controls are in place, so any potential cost overruns are identified and budgeted for in a timely manner

There are several individuals and bodies both within, and external to Council, who are actively engaged in managing all aspects of the Project, including costs.

Council has engaged Aileron Edge Pty Ltd to act as the Council's Project Manager for the Airport Repair and Rehabilitation Project (see Council Resolution 2019/30). Aileron Edge have over 27 years' experience in successful delivery of airport infrastructure projects across Australia.

Aileron Edge are responsible for administering the contract, which will include ensuring the Contractor, Boral, comply with the Project scope of works as per the contract, both in terms of time and cost. Any variations to the scope of works (time and/or cost), including potential overruns, will need to be justified by Boral, supported by the Project Manager Aileron Edge and ultimately approved by the Council. Regular meetings are held between representatives from the Council, Aileron Edge and Boral to monitor Project progress. Aileron Edge representatives will also be onsite during the construction phase of the Project.

Aileron Edge, and Council will be supported in managing the Project by a Project Steering Committee and Airport Pavement Engineering Specialists (APES), represented by Dr Greg White. Dr White had been previously engaged by Council, after seeking advice from Civil Aviation Safety Authority (CASA), to develop the original tender documentation for the Airport Repair and Rehabilitation Project.

By way of background, Dr White, following a career as an Airfield Engineering Officer in the Royal Australian Air Force, worked for several leading Australian design consultants as a Principal Airport Pavement Engineer and then as the Technical Manager Airports for construction and surfacing company Fulton Hogan. In 2016 Dr White established APES to provide specialist independent advice to the airport industry. He holds a number of Masters level degrees, as well as a PhD, all earned in the area of pavement materials and engineering. Dr White is one of Australia's most experienced and qualified airport pavement engineers and researchers and he also holds the position of Adjunct Associate Professor of Pavement Engineering at the University of the Sunshine Coast.

The Project Steering Committee was established as a condition of the \$43 million Funding Agreement with the Commonwealth. Its membership comprises representatives from the Commonwealth including the Administrator, senior Council operational staff, an elected Council member, and the Project Manager. One of the key responsibilities of this advisory body is to provide support and general advice to the Project Manager to ensure the Project is delivered by the Contractor as per Plan and Budget. The committee meets as a minimum on a quarterly basis.

Has the contract between Boral Resources and the Council been signed?

The contract between the Council and Boral Resources is a commercial-in-confidence document, and details regarding its signing and specific terms and conditions cannot be released. General questions raised by the Community about aspects of the Project have been addressed in the September 2019 No.1 Q&A, and in subsequent Q&A's.